

June 24, 2021

TO: Rick Sullivan, EDC

PROJECT TITLE: Baystate Anchor Institution  
(including Aspen) & Anchor Collaborative Work

DESCRIPTION	QUANTITY	UNIT PRICE	COST
Total hours, Anchor, April, 2021	65.50	\$ 100.00	\$ 6,550.00
Total hours, Anchor, May 2021	67.50	\$ 100.00	\$ 6,750.00
Subtotal			\$ 13,300.00
<b>TOTAL</b>			<b>\$ 13,300.00</b>

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EMAIL: [ldixon02@gmail.com](mailto:ldixon02@gmail.com)

**LARRY DIXON**  
*Food Systems*  
*Collaboration Building and Negotiation*  
*Economic Development*

July 6, 2021

**TO:** Rick Sullivan, EDC

**PROJECT TITLE:** Baystate Anchor Institution  
(including Aspen) & Anchor Collaborative Work

DESCRIPTION	QUANTITY	UNIT PRICE	COST
<b>Total hours, Anchor, June, 2021</b>	92.50	\$ 100.00	\$ 9,250.00
Subtotal			\$ 9,250.00
<b>TOTAL</b>			<b>\$ 9,250.00</b>

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**LARRY DIXON**  
*Food Systems*  
*Collaboration Building and Negotiation*  
*Economic Development*

August 9, 2021

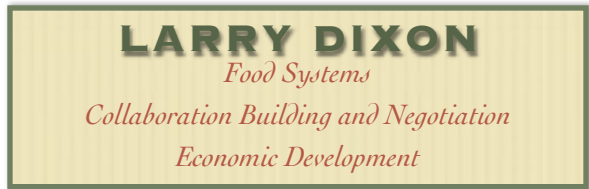
**TO:** Rick Sullivan, EDC

**PROJECT TITLE:** Baystate Anchor Institution  
(including Aspen) & Anchor Collaborative Work

DESCRIPTION	QUANTITY	UNIT PRICE	COST
<b>Total hours, Anchor, June, 2021</b>	90.25	\$ 100.00	\$ 9,025.00
Subtotal			\$ 9,025.00
<b>TOTAL</b>			<b>\$ 9,025.00</b>

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September 1, 2021

**TO:** Rick Sullivan, EDC

**PROJECT TITLE:** Baystate Anchor Institution  
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DESCRIPTION	QUANTITY	UNIT PRICE	COST
<b>Total hours, Anchor, Aug, 2021</b>	71.50	\$ 100.00	\$ 7,150.00
Subtotal			\$ 7,150.00
<b>TOTAL</b>			<b>\$ 7,150.00</b>

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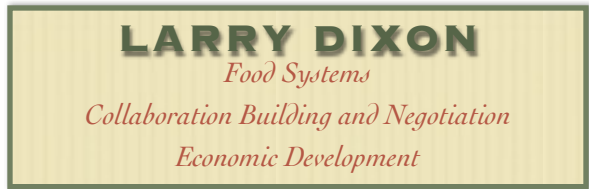
**LARRY DIXON**  
*Food Systems*  
*Collaboration Building and Negotiation*  
*Economic Development*

October 12, 2021

**TO:** Rick Sullivan, EDC

**PROJECT TITLE:** Baystate Anchor Institution  
(including Aspen) & Anchor Collaborative Work

DESCRIPTION	QUANTITY	UNIT PRICE	COST
<b>Total hours, Anchor, September, 2021</b>	91.50	\$ 100.00	\$ 9,150.00
Subtotal			\$ 9,150.00
<b>TOTAL</b>			<b>\$ 9,150.00</b>



November 19, 2021

**TO:** Rick Sullivan, EDC

**PROJECT TITLE:** Baystate Anchor Institution  
(including Aspen) & Anchor Collaborative Work

DESCRIPTION	QUANTITY	UNIT PRICE	COST
<b>Total hours, Anchor, October, 2021</b>	85.50	\$ 100.00	\$ 8,550.00
Subtotal			\$ 8,550.00
<b>TOTAL</b>			<b>\$ 8,550.00</b>

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**LARRY DIXON**  
*Food Systems*  
*Collaboration Building and Negotiation*  
*Economic Development*

December 17, 2021

**TO:** Rick Sullivan, EDC

**PROJECT TITLE:** Baystate Anchor Institution  
(including Aspen) & Anchor Collaborative Work

DESCRIPTION	QUANTITY	UNIT PRICE	COST
<b>Total hours, Anchor, November, 2021</b>	91.60	\$ 100.00	\$ 9,160.00
Subtotal			\$ 9,160.00
<b>TOTAL</b>			<b>\$ 9,160.00</b>

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**LARRY DIXON**  
*Food Systems*  
*Collaboration Building and Negotiation*  
*Economic Development*

December 17, 2021

**TO:** Rick Sullivan, EDC

**PROJECT TITLE:** Baystate Anchor Institution  
(including Aspen) & Anchor Collaborative Work

DESCRIPTION	QUANTITY	UNIT PRICE	COST
<b>Total hours, Anchor, December, 2021</b>	91.60	\$ 100.00	\$ 9,160.00
Subtotal			\$ 9,160.00
<b>TOTAL</b>			<b>\$ 9,160.00</b>

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